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1 P R O C E E D I N G S

2 (11:04 a.m.)

3 CHIEF JUSTICE ROBERTS: We will hear
4 argument next in Case 09-291, Thompson v. North American
5 Stainless.

6 Mr. Schnapper.

7 ORAL ARGUMENT OF ERIC SCHNAPPER

8 ON BEHALF OF THE PETITIONER

9 MR. SCHNAPPER: Mr. Chief Justice, and may
10 it please the Court:

11 704(a), Title VII, prohibits the use of
12 third party reprisals as a method of retaliating against
13 a person who complained to the EEOC or otherwise opposed
14 discrimination. The text of Section 704(a) doesn't
15 limit the types of retaliation which are forbidden. The
16 elements of the statute are unrelated to that.

17 The first requirement is that the plaintiff
18 show that discrimination occurred with regards to the
19 individual who engaged in a protected activity. In a
20 case like that, like this, that's shown by -- would be
21 shown by evidence that they singled out Ms. Regalado and
22 Ms. Regalado's fiancée. They didn't go fire anybody
23 else's fiancée. That was the basis on which this
24 particular action was taken.

25 Secondly, the plaintiff must show that the

1 conduct was discrimination against the person who
2 engaged in protected activity. That language is easily
3 applicable to a situation where you single out, say, a
4 family member or a fiancée. The purpose of that, the
5 complaint can fairly be read to allege, was to punish
6 the person who had engaged in protected activity.

7 There are a number of Federal statutes that
8 use the word "against" in precisely this way. They say
9 that actions cannot be taken to -- say, against a family
10 member of a sitting judge or other Federal official
11 where the purpose is to act against the official.

12 JUSTICE SCALIA: Is Ms. Regalado still
13 engaged to this fellow?

14 JUSTICE GINSBURG: They're married?

15 MR. SCHNAPPER: I'm sorry. Is she still
16 engaged?

17 JUSTICE SCALIA: Yes.

18 MR. SCHNAPPER: They're married.

19 JUSTICE SCALIA: Oh, they're married.

20 MR. SCHNAPPER: And they have a lovely
21 2-year-old daughter.

22 JUSTICE SCALIA: Oh, good. Well, why didn't
23 she bring this suit?

24 MR. SCHNAPPER: I think, Your Honor, that
25 this Court's Article III jurisprudence would have

1 precluded her from getting any remedy. The -- certainly
2 most of the remedies that are needed here, she wouldn't
3 have had Article III standing to win an award of back
4 pay to her now husband. She couldn't have gotten
5 awarded damages to him. I think --

6 JUSTICE KENNEDY: Could she have gotten
7 reinstatement on the grounds that his continuing
8 inability to be employed by the company is an ongoing
9 hurt to her?

10 MR. SCHNAPPER: Perhaps. It would depend on
11 the circumstances. In this particular case, almost
12 certainly not, because of just the course of subsequent
13 events. But she subsequently left the company. At this
14 point, they live nowhere near that. It wouldn't work.

15 JUSTICE KENNEDY: Suppose an employer
16 dismisses an employee on an impermissible ground,
17 impermissible under Title VII, and is a very valuable
18 employee. Can the shareholders sue on the ground that
19 the shareholder is now injured because the company is
20 worth less, having lost this employee, under Title VII?

21 MR. SCHNAPPER: I don't believe so, Your
22 Honor. I don't believe so. But the situation here is
23 different than that.

24 JUSTICE GINSBURG: Because you start with
25 somebody who is unlike the shareholders, there is no

1 Title VII violation as to them. Regalado is complaining
2 of sex discrimination, and then she said, because I made
3 a complaint, they retaliated against me. The
4 shareholders are not in that position, because there was
5 no initial charge.

6 JUSTICE KENNEDY: No, it's the same
7 hypothetical. Regalado, all the same facts, except she
8 is very valuable to the company. The company is now
9 worth less; shareholder sues.

10 MR. SCHNAPPER: I think the thrust of your
11 question was -- is: Are the shareholders like Thompson?
12 And I think that Thompson's situation is quite
13 different. He was the very target of the illegal act.
14 The illegality occurs only by means of dismissing him.

15 JUSTICE ALITO: The question is whether he's
16 aggrieved within the meaning of Title VII.

17 MR. SCHNAPPER: That is the other question.

18 JUSTICE ALITO: And your argument is that if
19 there is injury, in fact, sufficient to satisfy Article
20 III of the Constitution, then the person is aggrieved.

21 MR. SCHNAPPER: The Court's decision in
22 Trafficante goes that far, and in practice it has not
23 proved a problem under Title VIII. That's generally
24 been its understanding here.

25 JUSTICE ALITO: Is it your argument that we

1 have -- that we should go that far?

2 MR. SCHNAPPER: We do not --

3 JUSTICE ALITO: We don't need to go that
4 far?

5 MR. SCHNAPPER: You don't need to go that
6 far.

7 JUSTICE ALITO: Where do we draw the line?

8 MR. SCHNAPPER: Well, I think the
9 Government -- I think as far as you need to go, which is
10 not the same as saying, that's as far as the law goes,
11 is the standard articulated by the Government, as in
12 McCready, where the action against Thompson was the very
13 method by which the law was violated; that that would
14 satisfy the requirement of person aggrieved.

15 JUSTICE ALITO: Where does that come from?
16 Where does that test come from?

17 MR. SCHNAPPER: Your Honor, I don't -- I
18 think that's as far as you need to go in this case. I
19 think the standard of aggrieved is broader than that,
20 but the -- as this has played out in the lower courts
21 since Trafficante, there's a wide range of different
22 kinds of circumstances under which the Trafficante rule
23 has been invoked in Title VII cases. We're not asking
24 you to address all of those.

25 JUSTICE ALITO: I understand the argument.

1 I don't really -- it's not too helpful, at least to me,
2 to say, as far as we need to go in order to reverse.
3 That's really not how the statute ought to be
4 interpreted, I would say. What does it mean?

5 Now, I understand the argument that
6 "aggrieved" means all the way to what's -- all that's
7 necessary is what is necessary to satisfy the
8 Constitution. And I understand that argument. It's a
9 very broad argument with a lot of implications.

10 But if that's not correct, then what is the
11 correct test and where does it come from?

12 MR. SCHNAPPER: Well, Your Honor, I think
13 that there are two other limitations that would be
14 applicable here, as indeed they would have be under
15 Title VIII.

16 First one is proximate cause, which will cut
17 off a lot of injuries down the road. And Title VII is
18 adopted against a background of proximate cause rules,
19 and there, I don't think -- we don't contend that in
20 using the word "person aggrieved" they meant -- Congress
21 meant to set those aside.

22 Secondly, the -- I think a fair reading of
23 the word "aggrieved" is that it is -- "aggrieved" is
24 both, in ordinary English, frankly, broader and narrower
25 than "injured." It is broader -- and that's, of course,

1 not your concern -- in the sense that it covers people
2 who haven't been injured yet but might be injured in the
3 future.

4 But it also has a second element, which is
5 that the action at issue involves some sort of a wrong.
6 If someone deliberately knocks me down, I'm injured, I'm
7 probably aggrieved, but not if I'm carrying a football
8 in the middle of a football game. That's a legitimate
9 thing to do.

10 So I think that there has to be a wrong, and
11 the wrong has to be the basis of the plaintiff's
12 objection. You could have a situation where the
13 plaintiff really didn't care one way or another why that
14 harm had happened. It was -- but in this case, that's
15 precisely why Thompson complains. He's not suggesting
16 that he would be wronged if he were ever fired at all.
17 He is aggrieved because he was fired for a reason that
18 was an improper reason, and we think those are -- those
19 are --

20 JUSTICE GINSBURG: What -- what do you do
21 with the argument that says there's a middle step? You
22 can -- you have the sex discrimination complaint, and
23 then you have Thompson, who is aggrieved in the sense
24 that he was hurt, he was injured. But they say there's
25 no cause of action, there's no statutory cause of

1 action, for Thompson.

2 MR. SCHNAPPER: Well, the -- we think that's
3 just clearly wrong. The statute provides a cause of
4 action.

5 If I might go back to how that came up in
6 the court of appeals, the court of appeals appears to
7 have assumed that third-party reprisals are unlawful.
8 That's not entirely clear. Then in footnote 1, the
9 court of appeals said that Thompson was aggrieved.

10 Notwithstanding that, they then went on to
11 say that -- there's no cause of action in the statute,
12 they said in section 704(a). That really doesn't make
13 any sense. The -- the statute provides an express cause
14 of action that says that individuals -- certain
15 individuals, if the requirements are met, can bring
16 lawsuits.

17 So the question is, as -- as Justice Alito
18 put it and -- and was put before, which is whether the
19 plaintiff is aggrieved. But if he's aggrieved, he's
20 clearly got a cause of action --

21 JUSTICE ALITO: Suppose Thompson were not
22 Regalado's fiancée at the time. Suppose they were
23 just -- they were just good friends. Would -- and
24 everything else happened, and he alleged that he was
25 fired in retaliation for her engaging in protected

1 conduct. The way the company wanted to get at her was
2 by firing her friend. Would that be enough?

3 MR. SCHNAPPER: Well, the -- the plaintiff
4 would have to prove two things. First of all, the
5 plaintiff would have to prove that that was indeed the
6 company's motive for picking him to fire him.

7 Secondly, under this Court's decision in
8 Burlington Northern, the plaintiff would have to show
9 that this is a retaliatory action sufficiently serious
10 that it was -- it would likely persuade a reasonable
11 employee in Regalado's position to dissuade her
12 complaint. And -- and that's why we've agreed with the
13 Respondents' contention that -- that they're entitled to
14 an evidentiary determination about whether that standard
15 was met here.

16 So that's an important limiting principle,
17 and it has --

18 JUSTICE ALITO: How does that translate?
19 How does that Burlington Northern standard translate
20 into this situation in which there is some sort of
21 relationship between the -- the person who engaged in
22 the protected conduct and the person who suffers the
23 adverse employment action?

24 That's what's troubling to me about -- about
25 the theory. Where it's a fiancée, it's -- that's a

1 relatively strong case, but I can imagine a whole
2 spectrum of cases in which there is a lesser
3 relationship between those two persons, and if -- if --
4 if -- unless there's a clear line there someplace, this
5 theory is rather troubling.

6 MR. SCHNAPPER: Well, I think --

7 JUSTICE ALITO: Can you help -- can you help
8 provide where the clear line is? Does it go -- does it
9 include simply a good friend? Does it include somebody
10 who just has lunch in the cafeteria every day with the
11 person who engaged in the protected conduct? Somebody
12 who once dated the person who engaged in the protected
13 conduct? Are these all questions that have to go to a
14 jury?

15 MR. SCHNAPPER: They wouldn't all have to go
16 to a jury. I mean, the -- the problem, as you cast it,
17 is that the standard in Burlington Northern, no offense,
18 isn't a bright line. It is the standard, which it is.
19 And the same question could arise about other methods of
20 retaliation.

21 What about -- what about cutting someone out
22 of five meetings or ten meetings? That same problem
23 exists under Burlington Northern no matter what.

24 JUSTICE BREYER: Well, why can't -- why
25 can't they get -- the first question, to go back, is a

1 confusion in my mind: Why couldn't she bring this suit?
2 And she says, I was discriminated against because they
3 did A, B, C, D to him, and the remedy is, cure the way
4 in which I was discriminated against. And to cure that
5 way, you would have to make the man whole in respect to
6 those elements that we're discriminating against.

7 Do you give him back pay? Do you restore
8 him? You do everything you would normally have to do
9 because otherwise, she is suffering the kind of injury,
10 though it was to him, that amounts to discrimination for
11 opposing a practice. What's wrong with that theory?

12 MR. SCHNAPPER: I think that that kind of
13 remedy would pose very serious problems under Article
14 III.

15 JUSTICE BREYER: Why? Why?

16 MR. SCHNAPPER: Because money isn't going to
17 her.

18 JUSTICE BREYER: So what? She's hurt.
19 Suppose it was a child that they -- what they -- or
20 suppose they robbed -- they robbed the -- the judge's
21 wife in order to get him to do something? And -- and
22 that's a crime, and suppose there was a civil statute.
23 The judge says: The way you cure what you did to get me
24 to do something is you make me whole. And in that
25 instance, it requires making her whole. What's the

1 Article III problem?

2 Well, anyway -- this is crucial, but I'm --
3 I'm -- I'm just saying --

4 MR. SCHNAPPER: Well, I think it -- I think
5 it is of some -- some importance here. I mean, it --
6 it -- the -- ordinarily, Article III would bar me from
7 suing for an award of money to be paid to somebody else.

8 JUSTICE BREYER: But that's because the
9 award of money to be paid for somebody else, their
10 absence of money, didn't hurt you, but where there --
11 for example, if you're a trustee, you certainly can sue
12 to get the beneficiary put back. There are dozens of
13 cases where you can sue to get somebody else paid back
14 money, and -- and why isn't this one of them?

15 But anyway, I'm not -- I don't want to
16 pursue it beyond a quick answer, because there are other
17 things in this case.

18 MR. SCHNAPPER: Well, as -- as I say, I
19 think -- I think Article III would be -- would be a
20 major obstacle there.

21 CHIEF JUSTICE ROBERTS: I understood your
22 brief, and certainly the Government's brief, to take a
23 very expansive view of what type of retaliation would
24 give rise to a cause of action by the -- the directly
25 harmed employee.

1 Now you seem to be suggesting that that
2 employee would not have Article III standing to bring an
3 action.

4 MR. SCHNAPPER: I think we've got a
5 situation here in which this violates the rights of
6 Regalado, but Regalado's ability to herself bring a
7 lawsuit and get a remedy is limited, and that -- that --

8 JUSTICE GINSBURG: You're not taking the
9 position that she could not have sued in retaliation?
10 It would be awkward because he is -- it's his injury
11 that requires compensation, but are you saying that she
12 could not have brought a retaliation suit?

13 MR. SCHNAPPER: It's possible she could
14 bring a suit. The question would be whether she had
15 Article III standing to seek the remedy that she was
16 then seeking, which would often be a problem.

17 JUSTICE GINSBURG: Let me -- because your
18 time is running -- the Americans with Disabilities Act
19 has an explicit provision that allows suits by adversely
20 affected close relatives. You are essentially asking us
21 to read that provision, which is stated expressly in the
22 ADA --

23 MR. SCHNAPPER: If I might respond to that
24 briefly, you're referring to section 12112(b)(4) of the
25 ADA. That is a provision directed at a very different

1 problem, which is not associations between employees.
2 It's -- it's directed at employers who might refuse to
3 hire a worker because, for example, he had or she had a
4 child with a disability.

5 The EEOC's commentaries on the regs about
6 this explain it. It is -- it is not concerned with
7 employee relations. It is concerned with a
8 discrimination against a worker -- prospective worker,
9 typically -- because they have a family member who has a
10 disability, and the employer has preconceptions about
11 whether they will be good workers based on that.

12 CHIEF JUSTICE ROBERTS: Thank you --

13 JUSTICE SOTOMAYOR: But the Fair Housing Act
14 has a definition of injury that would include
15 Mr. Thompson, and that's not in this act, that express
16 language.

17 MR. SCHNAPPER: That's correct, Your Honor.
18 That -- that statute was adopted somewhat later.

19 There are large numbers of statutes that
20 have a general language like "person aggrieved." But I
21 think that in the case, of the Housing Act, that
22 language fairly describes the ordinary English meaning
23 of "aggrieved." Sometimes Congress does that.

24 There are other definitions in the Fair
25 Housing Act like that -- like the definition of

1 "dwelling." It doesn't mean "dwelling"; it means
2 something else everywhere else in the U.S. Code.
3 Congress in that instance decided to spell out what
4 everyone, I think, understood what the word would have
5 meant.

6 CHIEF JUSTICE ROBERTS: Thank you, Counsel.
7 Ms. Kruger.

8 ORAL ARGUMENT OF LEONDRA R. KRUGER,
9 ON BEHALF OF THE UNITED STATES, AS AMICUS CURIAE
10 SUPPORTING THE PETITIONER

11 MS. KRUGER: Mr. Chief Justice, and may it
12 please the Court:

13 When an employer fires an employee as a
14 means of retaliating against a relative or close
15 associate who has filed an EEOC charge, the employee who
16 has been fired is entitled under Title VII to go to
17 court and seek appropriate remedies, even if he hasn't
18 himself engaged in protected activity.

19 CHIEF JUSTICE ROBERTS: Can I ask you this?
20 Suppose -- go ahead.

21 JUSTICE ALITO: Put yourself in the -- in
22 the shoes of an employer, and you -- you think -- you
23 want to take an adverse employment action against
24 employee A. You think you have good grounds for doing
25 that, but you want -- before you do it, you want to know

1 whether you're potentially opening yourself up to a
2 retaliation claim.

3 Now, what is the employer supposed to do
4 then? They say, well, let's -- we need to survey
5 everybody who is engaged in protected conduct, and now
6 we need to see whether this person who we're thinking of
7 taking the adverse employment action against has a,
8 quote, unquote, "close relationship" with any of those
9 people.

10 So what do you do? Do you call everybody in
11 from the company and you say, now, is -- you know,
12 was -- are these people dating? Did they once date?
13 Are they good friends? What are you supposed to do?

14 MS. KRUGER: Justice Alito, we are not
15 arguing for a test that would create a kind of
16 protection for a so-called right of association under
17 Title VII. It's not the case that so long as somebody
18 is associated with somebody who has complained about
19 discrimination they would be automatically protected
20 under the test that we're advocating.

21 The reason the relationship is important in
22 this case is because it tends to render plausible the
23 argument that there's a causal connection between the
24 adverse action visited on Thompson in this case --

25 JUSTICE ALITO: I understand that. I do

1 understand that, but I wish you -- I would like you to
2 answer my question.

3 Does the employer have to keep a -- a
4 journal on the intimate or casual relationships between
5 all of its employees, so that it knows what it's -- it's
6 opening itself up to when it wants to take an action
7 against someone?

8 MS. KRUGER: No, I think it's actually quite
9 the contrary. I think if the employer doesn't know
10 about the relationship, any allegation like the
11 allegation we have in this case simply isn't going to be
12 plausible. It isn't going to be a plausible contention
13 that there is a relationship between one employee's
14 protected activity and an adverse action visited on the
15 plaintiff.

16 CHIEF JUSTICE ROBERTS: Well, but you say,
17 but it won't be because of the degree of connection
18 between the -- the retaliated-against employee and the
19 means of retaliating.

20 I understood your brief. I'm just looking
21 at page 6. The limitation you propose is someone --
22 someone close to him. The anti-retaliation prohibition
23 prohibits an employer from firing an employee because
24 someone close to him filed an EEOC complaint.

25 And I guess I have the same concern that we

1 have been discussing for a little while. How are we
2 supposed to tell, or how is an employer supposed to
3 tell, whether somebody is close enough or not?

4 MS. KRUGER: Well, if there's -- I don't
5 think there's any reason for the Court to try to fashion
6 a hard and fast rule that identifies some relationships
7 that are close enough and others that aren't.

8 The question in every case is the question
9 that's posed by this Court's standard in Burlington
10 Northern: Was this an action that a reasonable employee
11 would have considered materially adverse? Would it have
12 been deterred --

13 CHIEF JUSTICE ROBERTS: But Burlington
14 Northern, of course, is quite different, because you're
15 just -- you're dealing with the obvious plaintiff in
16 that case. You -- your -- your concern is confined to a
17 particular person.

18 In this hypothetical, it's an unlimited
19 universe that you don't have any reason to know where it
20 ends.

21 MS. KRUGER: Well, it's certainly going to
22 be important whenever a plaintiff brings a suit like
23 this both to establish that the employer knew of the
24 relationship and the relationship was one that is of
25 sufficient closeness that a reasonable employee might be

1 deterred from making or --

2 JUSTICE SOTOMAYOR: Why does that matter
3 under your theory? Let's assume the different --
4 slightly different, that they're just coworkers, but a
5 coworker who has expressed sympathy for the
6 discriminated person, has spoken about them in a
7 favorable light, or has tried to defend them. Would
8 that person be protected from being fired --

9 MS. KRUGER: Well --

10 JUSTICE SOTOMAYOR: -- if the intent was to
11 retaliate against the person complaining of
12 discrimination by getting rid of their friend who's
13 supporting them?

14 MS. KRUGER: In that scenario, I think that
15 that person would have a cause of action, but for a
16 different reason.

17 Under this Court's decision in Crawford,
18 that person would probably be considered to be a person
19 who had opposed the discrimination, and for that reason
20 would themselves have engaged in a protected activity.

21 JUSTICE SOTOMAYOR: So an opposer is anyone
22 who -- who assists?

23 MS. KRUGER: That's our understanding of
24 what this Court held in -- in the Crawford case.

25 JUSTICE SOTOMAYOR: Let's assume they did it

1 in private, but the employer knew it. They overheard a
2 conversation between the close friend and the employee
3 saying, I really am in support of you; I know you've
4 been treated unfairly. I like you; I like you working
5 here. Would that person be close enough?

6 MS. KRUGER: I think that -- again, I think
7 it's a question that sort of turns on whether a jury
8 would find that a reasonable employee in the position of
9 the person who had engaged in protected activity would
10 be deterred from making or supporting a charge of
11 discrimination if they knew the consequence was that
12 their best friend would be fired.

13 JUSTICE SCALIA: I don't want to have to go
14 before a jury as an employer all the time. I want -- I
15 want a safe harbor. I don't even want to mess with
16 people that might -- that might be buying a lawsuit, and
17 you're telling me, well, you know, I can't help you.
18 You have to go before a jury, say, if this person is
19 close enough.

20 Why can't we say members of family and
21 fiancées? Would -- would --- would that be a nice rule?

22 MS. KRUGER: Well, I think that it would be
23 an essentially arbitrary rule.

24 JUSTICE SCALIA: I know.

25 MS. KRUGER: At end of the day, the question

1 is just the question that the Court assigns under
2 Burlington Northern. It's a question that turns on the
3 specific facts and context of the -- a specific case.

4 JUSTICE SCALIA: Yes, but as --

5 MS. KRUGER: I think, in defense of the
6 Court --

7 JUSTICE SCALIA: As the Chief said, it -- it
8 spreads much further than Burlington Northern.
9 Burlington Northern, at least you know who it is you
10 have to be careful with: The person who's -- you know,
11 who has made a complaint. But -- but with what you're
12 proposing -- my goodness, I don't know who it is I have
13 to be careful with.

14 MS. KRUGER: Well, an employer always is
15 going to have to be careful to some degree not to visit
16 harm on an employee for retaliatory reasons.

17 JUSTICE ALITO: But you're -- you're a
18 reasonable person. What would you say is the degree of
19 closeness that is required?

20 MS. KRUGER: I don't think that there's any
21 way to fashion a hard and fast rule. The fact of the
22 matter is that most of the cases that have arisen that
23 have raised third-party retaliation arguments, which are
24 indeed cognizable under a number of -- of employment
25 statutes, and I don't think Respondent disputes that

1 they are rightly so -- have largely concerned
2 relationships like the relationship between parent and
3 child, between husband and wife.

4 In one case under the Occupational Safety
5 and Health Act, it's involved a relationship between
6 very good friends in the workplace, whereas there is a
7 D.C. Court of Appeals decision that holds that a merely
8 professional relationship that doesn't exhibit that
9 degree of personal affection isn't sufficiently close.

10 JUSTICE ALITO: Very good friends is enough?

11 MS. KRUGER: I think that a reasonable
12 employee who knows that the consequence of making or
13 supporting a charge of discrimination is going to be
14 that their best friend at work is going to be fired may
15 be deterred from engaging in protected activity.

16 JUSTICE KENNEDY: In -- in your view, could
17 Regalado have brought this suit, or brought a suit?

18 MS. KRUGER: Yes, Justice Kennedy, we do
19 think that Regalado could have brought a suit in her own
20 right, because she, too, is a person aggrieved within
21 the meaning of the statute.

22 JUSTICE KENNEDY: Well, if that is so, why
23 doesn't that vindicate the purposes of the act?

24 MS. KRUGER: Well, for two reasons, Justice
25 Kennedy. First of all, Regalado here didn't sue, just

1 like most people in her position didn't sue, because
2 mostly people who are charged with the enforcement of
3 Title VII -- as the private attorney generals -- under
4 the statutory scheme will assume that the person who
5 lost their job --

6 JUSTICE KENNEDY: Well, but I -- I assume
7 that part of the thrust of your argument is that this
8 was designed to hurt this -- Regalado, that she was
9 hurt, that this was injurious; then you say, oh, well,
10 it's not important enough for her to sue. So someone
11 that is more remote can sue. That's an odd rule.

12 MS. KRUGER: Well, I think in that
13 situation, that she certainly -- she might sue, but she
14 also might assume it ought to be her fiancée whose job
15 was actually lost who ought to carry --

16 CHIEF JUSTICE ROBERTS: Well, can't they
17 talk about that?

18 MS. KRUGER: They might --

19 CHIEF JUSTICE ROBERTS: I mean, it's not
20 like you're dealing with strangers. That's the whole
21 point. It's someone close to them.

22 I -- on the one hand you're saying, well,
23 you only have to worry about people really close; and
24 then your response to this line of questioning is, well,
25 the other person might not sue. They're going to sit

1 and say, "Well, you sue." "No, you sue."

2 MS. KRUGER: Well, the fact that they were
3 close at the time of the retaliatory act doesn't
4 necessarily mean that they might still be close at the
5 time that they need to decide whether or not to press
6 charges.

7 JUSTICE GINSBURG: The point you were first
8 making, I thought, was: These are lay people; they
9 don't have a lawyer; they would naturally think that the
10 person who was hurt would be the one to sue.

11 MS. KRUGER: That's exactly right, Justice
12 Ginsburg. I think the other --

13 CHIEF JUSTICE ROBERTS: Why is that a
14 problem? You're dealing with people who are close.
15 They assume the person who was hurt -- the person
16 retaliated against would sue. Well, why -- why don't
17 they? You said that person has a valid suit.

18 MS. KRUGER: They may not be close by the
19 time --

20 CHIEF JUSTICE ROBERTS: They are lay people.
21 They don't know about Article III.

22 MS. KRUGER: Well, that is certainly one
23 point. But I think even if they were perfectly informed
24 and the rule that this Court announced was one that put
25 Regalado in the driver's seat entirely with respect to

1 whether or not to pursue the cause of action under Title
2 VII, there would still be a problem with respect to
3 whether or not she could seek full relief, the relief
4 that's necessary to make him whole.

5 JUSTICE ALITO: Well, if someone in
6 Thompson's position filed a charge with the EEOC,
7 couldn't the EEOC tell him, you're the wrong person to
8 sue?

9 MS. KRUGER: It conceivably could, but that
10 is --

11 JUSTICE GINSBURG: But the EEOC thinks that
12 he's the right person.

13 MS. KRUGER: Well, the EEOC certainly does
14 think he's the right person. If this Court were to say
15 that the EEOC's wrong --

16 JUSTICE ALITO: If the rule is that -- if
17 the rule is otherwise, why couldn't they provide advice?

18 MS. KRUGER: The EEOC is ordinarily not in
19 the business of advising people who filed charges with
20 respect to charges that other people might file, for
21 confidentiality reasons, among other reasons.

22 CHIEF JUSTICE ROBERTS: Thank you,
23 Ms. Kruger.

24 Ms. Latherow.

25 ORAL ARGUMENT OF LEIGH GROSS LATHEROW

1 ON BEHALF OF THE RESPONDENT

2 MS. LATHEROW: Mr. Chief Justice, and may it
3 please the Court:

4 Eric Thompson does not allege that he was
5 discriminated against, but Title VII is a discrimination
6 statute. The only person who alleges that they were --
7 that was --

8 JUSTICE SOTOMAYOR: Do you -- if Regalado
9 had sued and said -- assume the fact; I know that you
10 claim it didn't happen -- they fired my fiancée to
11 retaliate against me.

12 MS. LATHEROW: Okay.

13 JUSTICE SOTOMAYOR: Do you agree with your
14 adversary that she wouldn't have Article III standing to
15 seek reinstatement or back pay for her fiancée?

16 MS. LATHEROW: I don't -- I do think she
17 could seek reinstatement to get general equitable relief
18 of the court. In terms of back pay, I don't see why she
19 couldn't recover that for him. But in terms of his
20 coming back to work --

21 JUSTICE SOTOMAYOR: I would like to see that
22 case next --

23 MS. LATHEROW: I'm sorry?

24 JUSTICE SOTOMAYOR: -- and see what position
25 you take the next time. Are you willing to commit your

1 company to that position today? I won't do that to you.

2 MS. LATHEROW: Okay. Thank you, Your Honor.

3 No one is seeking damages for Ms. Regalado
4 in this case. Eric Thompson is here to use her rights
5 to recover for her alleged discrimination based upon her
6 conduct.

7 JUSTICE SCALIA: You know, but if you
8 concede that she could have sued, then what's the big
9 deal? Then we still have the same problem, that the
10 employer doesn't know whom he has to treat with kid
11 gloves.

12 What's the difference whether when the law
13 comes down on him, it's she who brings the suit or her
14 fiancée? He's worried about the suit. He still doesn't
15 know whom he has to be careful with.

16 MS. LATHEROW: I agree that she can bring
17 the cause of action based upon Burlington and the way
18 that the language is written in Burlington. I think
19 it's very, very broad. And so she has -- the Burlington
20 says she has to prove injury, that retaliation without
21 injury is not actionable.

22 JUSTICE SCALIA: Okay. So that's your only
23 point, not that it's going to be very difficult for
24 employers to figure out who can be protected and who
25 can't? You abandon that issue?

1 MS. LATHEROW: No. I think if Regalado has
2 the right to bring a cause of action, it is going to be
3 very difficult.

4 JUSTICE SCALIA: Okay.

5 MS. LATHEROW: But I think that the way that
6 Burlington reads now, and that is whether someone would
7 be dissuaded, if that is harm to her then she could
8 bring the cause of action. What's difficult about
9 applying the Burlington standard is you could have
10 someone who is dissuaded from filing a claim, but may
11 not be harmed.

12 For example, if an employer announced a
13 proposition that it was going to fire an employee at
14 random whenever someone filed an EEOC charge, I might
15 not file a charge because I wouldn't want someone, even
16 someone who I didn't know, to be terminated, but I
17 wouldn't be injured in that scenario.

18 JUSTICE KENNEDY: So you're saying an
19 employer could adopt that policy?

20 MS. LATHEROW: I'm sorry?

21 JUSTICE KENNEDY: Are you saying an employer
22 could adopt that policy?

23 MS. LATHEROW: No, I'm not, because the
24 person who is discriminated against --

25 JUSTICE KENNEDY: So if an employer says,

1 now, if anybody makes a discrimination claim, we're
2 going to fire two other employees just to show you that
3 we run an efficient corporation here, you say that that
4 is proper or improper?

5 MS. LATHEROW: It's improper, because the
6 person who was discriminated against would have the
7 right to sue.

8 CHIEF JUSTICE ROBERTS: Who is the person
9 who is discriminated against in the hypothetical?

10 MS. LATHEROW: The person who -- the person
11 who filed the EEOC charge.

12 CHIEF JUSTICE ROBERTS: Okay.

13 MS. LATHEROW: What makes this case a little
14 cloudy --

15 JUSTICE KENNEDY: But the persons, the two
16 people in the hypothetical that are fired can't sue?

17 MS. LATHEROW: They cannot, not under the
18 discrimination provision of Title VII, because they were
19 not discriminated against based upon their conduct. It
20 wasn't anything that they did. And that's what
21 Burlington Northern says, that the anti-retaliation
22 provision of Title VII seeks to prevent harm to
23 individuals based upon what they do, based upon their
24 conduct. Those two hypotheticals --

25 JUSTICE SCALIA: Why should -- in this World

1 War II Nazi scenario, why would the woman who caused the
2 random firing, why would she bring a lawsuit if these
3 people are really nothing to her? She just has a guilt
4 of conscience or something? I mean, I don't see why she
5 would bring the lawsuit. If it was her fiancée, maybe,
6 but this --

7 MS. LATHEROW: She may not, but the EEOC
8 could.

9 JUSTICE SCALIA: She might not even like the
10 people who were fired.

11 MS. LATHEROW: In which case she wouldn't
12 have been injured, so she would have no claim. If you
13 think about it, if she was not discriminated against,
14 then the other people could not bring a claim for
15 discrimination based upon her.

16 What makes this case a little cloudy is that
17 Eric Thompson is an employee as well, but he doesn't
18 bring this case as an employee. You could very well
19 have Eric Thompson as a spouse who is not employed. So,
20 for example, if Mr. Thompson had been just -- let's make
21 him a spouse, an even closer relationship than a
22 fiancée, and suppose that his job -- he ran an animal
23 shelter in Carrollton, Kentucky, and it was a benevolent
24 organization, but his only source of revenue was a
25 generous gift from North American Stainless at

1 Christmastime.

2 And in 2003, after Regalado filed her claim
3 with the EEOC, filed her charge, North American
4 Stainless said, I'm not going to give money this year to
5 the animal shelter, to Mr. Thompson, and I'm not going
6 to do it because of Regalado, who is our employee,
7 because she filed a charge of discrimination. I'm not
8 going to do anything to help her. I'm not going to do
9 anything to help him.

10 In that case, under Mr. Schnapper's
11 standard, any person aggrieved can bring a claim. That
12 person, who is not even an employee, because they have
13 some kind of injury, could bring a claim.

14 CHIEF JUSTICE ROBERTS: Well, but his point
15 was that "aggrieved" includes not only injury, but
16 wrongfulness. It may not be very -- I don't know, nice,
17 but there's nothing wrongful about North American
18 Stainless deciding it's not going to fund an animal
19 shelter because of some other reason.

20 MS. LATHEROW: But it's -- it's treating
21 Regalado with discrimination. It is treating her
22 differently than it might treat another employee because
23 she brought the cause of action. That would be
24 discrimination against Regalado because it's treating
25 her differently, but under their analysis --

1 JUSTICE BREYER: You couldn't win on that
2 under Burlington. I think that there are three separate
3 issues here that have to be kept straight.

4 No one can win in court unless they show
5 there was a human being -- in this case, the woman --
6 who suffered material -- who suffered serious harm,
7 serious harm. And serious harm is defined as materially
8 adverse action which might well have dissuaded a
9 reasonable worker from making or supporting a charge of
10 discrimination. So unless she suffered that kind of
11 serious harm, nobody wins.

12 Then the next question is suppose in the
13 course of that, somebody else was hurt. And the person
14 aggrieved provision suggests because of the history of
15 the word "aggrieved" that more than just she can bring
16 the lawsuit. That's our first question.

17 And then our third question is, if the
18 second question is yes, why can't the whole world do it?
19 At least the barber who doesn't get the haircut anymore
20 because the person fired doesn't have any money or the
21 landlord who can't get his rent or the -- you know, we
22 can go on indefinitely. Okay?

23 MS. LATHEROW: Yes.

24 JUSTICE BREYER: So why don't we get to the
25 second question?

1 The second question is -- the word
2 "aggrieved" has a history. I think it comes out of --
3 what's the case? I think it comes out of FCC v. Sanders
4 Brothers, which is a 1940 case, which said that
5 sometimes where there's a statute using the word "person
6 aggrieved," that that means that a person can bring a
7 lawsuit even though that person does not suffer injury
8 of the type that the statute was meant to prevent
9 against.

10 MS. LATHEROW: Yes, Your Honor.

11 JUSTICE BREYER: That was picked up by the
12 APA.

13 MS. LATHEROW: Yes, Your Honor.

14 JUSTICE BREYER: It says "person aggrieved."
15 So we have a statute that says "person aggrieved."
16 Maybe it means it in a different sense or maybe it means
17 it in the APA sense, Sanders Brothers sense, which means
18 in principle, this plaintiff can sue. You can argue
19 against that if you want, but, I mean, that's where I'm
20 starting from.

21 And then we can have the third part, which
22 is: Is there a way of limiting this?

23 MS. LATHEROW: Yes, Your Honor.

24 JUSTICE BREYER: You don't have to -- I'm
25 just asking a question, quite a long question.

1 JUSTICE SCALIA: You don't even have to
2 agree with his description of what Sanders Brothers and
3 the APA say.

4 JUSTICE BREYER: You don't, but it would be
5 pretty hard to do that, because it's in black and white
6 here.

7 JUSTICE SCALIA: Isn't there a doctrine of
8 the scope of persons protected under a particular
9 statute?

10 MS. LATHEROW: Absolutely, Your Honor.

11 JUSTICE SCALIA: Doesn't the word "person
12 aggrieved" bring that whole lore along with it?

13 MS. LATHEROW: I believe it does, Your
14 Honor.

15 JUSTICE GINSBURG: Can we go back to --
16 first, you agree that it is unlawful to retaliate
17 against a person who filed a complaint under Title VII
18 by dismissing a close relative? It is an unlawful
19 employment practice, is it not?

20 MS. LATHEROW: I believe it could meet the
21 standard under Burlington, yes, Your Honor.

22 CHIEF JUSTICE ROBERTS: Do you want to get
23 back to Justice Breyer's question? I don't think you
24 had a chance to respond to it.

25 MS. LATHEROW: Yes, Your Honor. Thank you.

1 Justice Breyer, I believe your question was
2 the scope, and what does this term "aggrieved" mean?
3 And in the Sanders case, the Court said that this term
4 "aggrieved" means something broad and it is intended to
5 bring a lot of people in.

6 But that case was interpreting the APA,
7 which has specific language. Just like in Trafficante,
8 the Court was considering the Fair Housing Act, both of
9 which have very different -- in the statute in question,
10 the APA says a person suffering a legal wrong because of
11 an agency action or adversely affected or aggrieved by
12 agency action within a meeting of a relevant statute is
13 entitled to judicial review, and that's much broader
14 than what we have in this case.

15 So we have to be looking at whether
16 prudential standing rules apply, and we know that
17 Congress legislates against that prudential standing.

18 JUSTICE SCALIA: I'm not sure it's broader.
19 Why do you say it's broader? It says "adversely
20 affected or aggrieved within the meaning of the relevant
21 statute," and it's that language that says, well, the
22 statute was only meant to protect this group of people,
23 and the fact that somebody else was incidentally harmed
24 would not be covered.

25 I don't know why you say that's broader. If

1 anything, it's narrower than what we have here. We just
2 say "aggrieved." It doesn't say within the meaning of a
3 relevant statute. You want to us read that into it?

4 MS. LATHEROW: Yes, I -- I believe it should
5 be read into Title VII, because that's the term
6 "aggrieved."

7 If someone -- if my husband calls and says,
8 oh, my gosh, we've been involved in a car accident, I
9 don't say: Honey, are you aggrieved? I say: Honey,
10 are you injured? That's exactly -- exactly the
11 definition of "aggrieved" in the Fair Housing Act.

12 So Congress recognized, just 4 years later,
13 after Title VII was adopted, when it enacted the Fair
14 Housing Act. And it defined "aggrieved," and said
15 aggrieved means or includes any person who claims to
16 have been injured. That's really --

17 JUSTICE GINSBURG: That's not -- that's not
18 an altogether novel question, but it has come up under
19 some other statutes. You are -- are suggesting that
20 this is carrying the -- the person aggrieved to new
21 heights, but we have both the NLRB and we have OSHA, and
22 both of those agencies have said it, that to take
23 adverse action against a close relative is an unfair
24 employment practice, and they've done that for sometime,
25 have they not?

1 MS. LATHEROW: Yes, Your Honor. And again,
2 we're not saying that discriminating against an employee
3 in taking some kind of action against someone that they
4 loved is not an unlawful employment action. It can be.
5 That's not the position that North American Stainless is
6 taking. The question is, is the person who was not
7 discriminated against, the person who was injured by the
8 action, can they bring the cause of action.

9 JUSTICE SCALIA: Ms. --

10 MS. LATHEROW: And Title VII --

11 JUSTICE SCALIA: Go on, I'm sorry, finish.

12 MS. LATHEROW: Oh, I'm sorry. Burlington
13 makes clear the interest to be protected of that with
14 the anti-retaliation provision, and that's what we're
15 talking about.

16 JUSTICE BREYER: That's -- that's why this
17 is -- see, what Sanders Brothers did is the interest to
18 be protected against had nothing to do with protecting
19 competitors from competition. The Court says that. And
20 it says but here is a competitor trying to protect
21 himself from competition, can he bring a suit? Well,
22 normally not. But Congress used the word "person
23 aggrieved" or "adversely affected," and therefore they
24 can. Now, that's the precedent that's -- that's --
25 that's harmful to you. I'm not certain.

1 What about the third part? I have a
2 suggestion, and I would like your response, because I'm
3 just playing with the thought. That the way to limit
4 this is to say that where a person is being used, a
5 person B is hurt because in order to retaliate against
6 person A, okay? That that is a person aggrieved where
7 person B is being -- is hurt, the injury, the injury to
8 B, not to A is the means of hurting A. But where it is
9 a consequence of hurting A, that doesn't fall within the
10 statute.

11 That gets rid of the bowling alley, it gets
12 rid of the landlord, it gets rid of the shareholder, it
13 gets rid of all the people who -- who -- who are not the
14 person retaliated against, but they suffer injury
15 because he was retaliated against. It keeps the people
16 who are being used as a means. They can bring the
17 lawsuit.

18 MS. LATHEROW: And I'm sorry, and your
19 question is?

20 JUSTICE BREYER: If, in fact, you set in
21 motion hurting Mrs. Smith, the child, the wife, even the
22 coworker, though that would be hard to get pass
23 Burlington, if you do that in order to hurt A, to
24 retaliate against A, B can bring the suit? But if B is
25 a person who is injured only because you retaliated A,

1 but really wasn't the means, B can't bring the suit.

2 MS. LATHEROW: But, Your Honor,
3 respectfully, there's no basis in the statute to adopt
4 that rule.

5 JUSTICE BREYER: That is the problem with my
6 theory.

7 (Laughter.)

8 MS. LATHEROW: I'm glad --

9 JUSTICE BREYER: But there are -- I do -- I
10 think that it isn't so hard to find in some of the
11 sources that Justice Ginsburg mentioned and others
12 instances where the only kinds of suits that have been
13 allowed are where it was like a family member or was
14 being used as a means, and there never have been cases
15 where they allowed somebody who was just suffering
16 consequent injury. So it's quite possible I can be
17 borne out, though I think your criticism is a pretty
18 good one.

19 (Laughter.)

20 MS. LATHEROW: If we look at the kinds of
21 cases, for example, the Trafficante case, and the other
22 cases under the APA where Congress has used this broad
23 language or has interpreted the term "aggrieved"
24 broadly, those cases are -- the nature of those cases,
25 such as with Bennett v. Spear, the environmental species

1 act or the Blue Shield of Virginia case, which was a
2 Sherman Act case, the injury or the act, the
3 violation -- the violation in those cases had the
4 potential to -- to inflict harm on a large group of
5 people.

6 So that, under Trafficante there were over
7 8,000 people who lived in the housing complex. Under
8 Bennett v. Spear with the environmental species act
9 there was more than one person who was adversely
10 affected or potentially was adversely affected. In Blue
11 Cross --

12 JUSTICE SCALIA: I don't see where you're
13 going, the employee has to fire three fiancées or a
14 larger number of --

15 MS. LATHEROW: No, my point is, is that if
16 we're looking at trying to compare Title VII and whether
17 or not we're going to impose some prudential limitations
18 on the ago aggrieved language, those statutes are
19 different than the statutes that we have --

20 JUSTICE SCALIA: But, you know, I don't know
21 what aggrieved means, I don't think anybody does. Why
22 shouldn't we be guided by the EEOC, which has
23 responsibility for implementing this statute? And
24 they've come up with their theory of what it means, and
25 we usually do accede to a reasonable theory proposed by

1 the implementing agency. Why -- why shouldn't we do
2 that?

3 MS. LATHEROW: Your Honor, this is not a
4 situation like Calleleki, where the Court is trying to
5 determine on something about a procedure within the
6 EEOC, and that is, what does it mean for a charge,
7 because you need some kind of special expertise. Here
8 the Court is the expert on interpreting. And Thompson
9 even disagrees with the EEOC.

10 The EEOC would say Regalado and Thompson
11 could bring the claim, but Thompson disagrees with that.
12 So it's hard for Thompson to come and say let's do what
13 the EEOC says when he disagrees with it himself.

14 JUSTICE GINSBURG: It's not a 100 percent --
15 he thought there might be an Article III impediment.
16 But in -- in your brief I think you suggested that the
17 EEOC doesn't get a whole lot of deference, and the --
18 but the other agencies that I mentioned, where there is
19 this claim that can be brought by a close relative, the
20 NLRB gets a lot of deference, the Department of Labor
21 when we're dealing with Occupational Safety and Health
22 Administration or the mine safety, those agencies get a
23 fair degree of deference, and they come to the same
24 conclusion.

25 MS. LATHEROW: I -- I agree with that, Your

1 Honor. And in this -- this -- I don't know, but I
2 believe this to be true that, for example, with the NLRB
3 and with OSHA, they have their own administrative
4 agencies where there would be hearings within those
5 agencies versus with Title VII, the EEOC does not --
6 they're not a determiner --

7 JUSTICE GINSBURG: But this is a -- an
8 interpretation of the substantive meaning of the
9 statute.

10 MS. LATHEROW: Yes, Your Honor.

11 JUSTICE GINSBURG: It doesn't have to do
12 with the evidence in a particular hearing. Can a person
13 who is a close relative sue on the grounds that he was
14 injured, deliberately so, in order to retaliate against
15 his spouse or his fiancée?

16 MS. LATHEROW: Yes, Your Honor. I -- I
17 don't know the distinction between relying on those --
18 those agencies versus the EEOC, but I do know that in
19 the Burlington court, this Court noted that the EEOC
20 compliance manual -- and that's what we're talking
21 about, is the compliance manual, we're not talking about
22 a regulation, we're not talking something else, but a
23 compliance manual. So in your hypothetical I don't know
24 if we're talking about a compliance manual from the NLRB
25 or OSHA, but this is a compliance manual.

1 And in Burlington, this Court noted there
2 were inconsistencies regarding the anti-retaliation
3 within the compliance manual as to what an adverse
4 action meant or what would constitute an adverse action.

5 JUSTICE SCALIA: What's -- what's the
6 function of the compliance manual? What does it do?
7 Does it say we'll -- we'll leave you alone if you do
8 this?

9 MS. LATHEROW: I don't know --

10 JUSTICE SCALIA: But they have to leave him
11 alone. There's really nothing the EEOC can do to
12 someone, right, except -- what, can the EEOC take them
13 to court?

14 MS. LATHEROW: Yes, they can.

15 JUSTICE SCALIA: So can the Justice
16 Department, but we don't defer, thank goodness, to the
17 Justice Department's interpretation of the criminal law,
18 do we?

19 MS. LATHEROW: No.

20 JUSTICE SCALIA: No.

21 MS. LATHEROW: Your Honor, the concerns from
22 the employment side in this case are substantial. Under
23 Thompson's theory of the case, anyone who is injured or
24 what he says is aggrieved, anyone who receives injury
25 becomes a protected party. It's not just bringing the

1 lawsuit, but it's the protected party.

2 He's not even a silent opposer in this case.
3 There were -- there were concerns in Crawford about the
4 silent opposer and how do we know who they are. He says
5 it's based solely upon his relationship. He has engaged
6 in no protected conduct. The silent opposer, assuming
7 they can have -- bring a claim, at least engaged in some
8 conduct, but Thompson has no protection under this
9 statute. He could have very easily gotten the
10 protection.

11 In our Joint Appendix we submitted the brief
12 that Eric -- or the memo that Eric Thompson submitted to
13 his supervisor just shortly before he was terminated.
14 He complains in that memo about his compensation, and
15 this is on page 22 and 23 of the joint appendix. He
16 says --

17 JUSTICE SCALIA: 22 and 23 of --

18 MS. LATHEROW: The joint appendix.

19 JUSTICE SCALIA: Okay.

20 MS. LATHEROW: He says in this memo: I am
21 disappointed in compensation this year. At the time
22 that he submitted this memo to his supervisor, his
23 fiancée had a complaint or a charge with the EEOC
24 pending. If he had only come forward in this memo,
25 Congress says you would have gotten protection; if he

1 had come forward and said, by the way, I think the way
2 you treat my wife is discriminatory, he would have
3 gotten protection.

4 The -- the means by which employees get
5 protection under the statute are not very difficult.
6 All they have to do is to come forward and oppose.
7 Thompson clearly had an avenue and a means to do that
8 because he was taking -- he was action on his own behalf
9 to complain. So Thompson wants to bring a claim under
10 -- for Regalado, but he couldn't at that time come
11 forward and step up to the plate and say to the
12 employer, "Hey, I have a problem with this," but yet he
13 wants to come into court and to claim his right -- or to
14 claim her rights as a basis to bring this suit.

15 According to the EEOC statistics, in 1992,
16 when data first began being collected, 14.5 percent of
17 charges filed with the EEOC were retaliation claims. By
18 2009 that had risen by 31 percent.

19 In the Chamber's brief on page 2, they
20 submit or recite to a study that was published in 1994
21 saying that the average cost to defend an employment
22 litigation in 1994, when the study was published, was
23 \$120,000. In this case what Thompson would propose is
24 to give protected party to a wide range of people; and
25 with respect to the government's position today, at the

1 Sixth Circuit Court of Appeals they advocated that there
2 would be no limitation, that everyone would get the
3 protection. That's a broad -- that is a lot of
4 protection for people, and I can tell you that employers
5 who are faced with someone in a protected party, they
6 are -- employers are reluctant to take adverse decisions
7 against them; they're reluctant to implement discipline;
8 they will postpone implementing that decision because
9 they know at some point they're going to have to
10 establish a legitimate nondiscriminatory reason.

11 When we -- when we point out -- when we
12 point this out in our arguments, the response by Eric
13 Thompson as -- as to who gets the protection, it's in
14 his footnote on page 4 at his reply, he says that the
15 identity of individuals who might have a claim is a
16 function of the employer's own intent.

17 So, in other words, in order to determine
18 whether someone has protection, you have to look at the
19 employer's intent. So there are no protected parties
20 anymore until the employer can establish that they had
21 no intent -- or the other way. Everyone is protected
22 party until the employer can show that he had no intent.
23 So what that means at the trial is that there will never
24 be --

25 JUSTICE BREYER: I'm not sure why the

1 employer's intent comes into this. A is the person who
2 is being retaliated against, and the issue would be did
3 the employer take such action against B as the A would
4 think, quite reasonably -- he would have to reasonably
5 think -- that the actions that the employer took was
6 retaliation, was meant to be -- whatever those words
7 were, was -- it might well have dissuaded a reasonable
8 worker from making or supporting a charge of
9 discrimination.

10 MS. LATHEROW: But the position that's set
11 forward by Thompson is you determine whether someone is
12 a protected party by looking at the intent of the
13 employer.

14 JUSTICE BREYER: Well, you would have to
15 show he had a retaliatory intent, that's true, but
16 that's true however he retaliates.

17 MS. LATHEROW: That's true at trial, though,
18 after a plaintiff gets past his initial burden of proof,
19 and in this case the plaintiff is going to be able to
20 establish their burden of proof solely by saying that
21 they were a protected party and there was intent on the
22 other side. That is going to shift the burden to the
23 employer at the outset of the case to prove that there
24 was no retaliation, that there was no intent.

25 Your Honor, in conclusion, the Sixth Circuit

1 Court of Appeals was correct. The Sixth Circuit
2 determined that Eric Thompson who was not discriminated
3 against had no protection under the statute. This Court
4 clearly held in Burlington that the anti-retaliation
5 provision of Title VII is designed to protect employees
6 based upon what they do, based upon their conduct. In
7 this case Eric Thompson engaged in none of that
8 behavior, he had no conduct, he did not come forward on
9 behalf of anyone; yet he is here asking for remedies,
10 remedies that really should belong to Regalado.

11 There is no reason that Regalado could not
12 have brought this case. There -- if the concern is that
13 employers are going to discriminate against employees,
14 the response to that is that employers will still be
15 held liable and can still be held liable, and that is by
16 the person who is discriminated against from bringing
17 the suit.

18 We ask that the Sixth Circuit Court of
19 Appeals decision be affirmed.

20 CHIEF JUSTICE ROBERTS: Thank you, counsel.

21 Mr. Schnapper, you have 3 minutes remaining.

22 REBUTTAL ARGUMENT OF ERIC SCHNAPPER

23 ON BEHALF OF THE PETITIONER

24 MR. SCHNAPPER: Thank you, Your Honor. I
25 just have a couple quick points.

1 JUSTICE GINSBURG: Mr. Schnapper, in the
2 point you are making, would you have an answer to the --
3 this point that was made about the burden of proof? The
4 argument was that you wouldn't have McDonnell Douglas
5 anymore and you wouldn't know how to proceed on this
6 third-party claim.

7 MR. SCHNAPPER: Your Honor, McDonnell
8 Douglas -- the particular formula in McDonnell Douglas
9 was for hiring cases. The courts have readily adapted
10 it to other kind of cases where, depending on the nature
11 of the claim, the plaintiff produces some minimal amount
12 of information and the employer is required to -- to
13 articulate a reason, but I don't think it would be a
14 problem here.

15 Getting back to the question that was
16 asked at the --

17 JUSTICE SOTOMAYOR: I'm not sure why not.

18 MR. SCHNAPPER: What?

19 JUSTICE SOTOMAYOR: I'm not sure why not.

20 Plaintiff comes in and says I engaged in protected
21 activity. They --

22 MR. SCHNAPPER: Well, probably -- the other
23 person did.

24 JUSTICE SOTOMAYOR: The other person did.
25 They retaliated against me.

1 How do you -- then the employer always has
2 the burden to come forth and give an explanation as to
3 why? What would be -- the prima facie case generally is
4 they treated me differently than similarly situated
5 people. I complained at a time close to my firing;
6 there's a whole series of prima facie elements.

7 MR. SCHNAPPER: Well, there has to be --
8 right. There has to be some evidence that could
9 plausibly give rise to -- to an inference of motive.
10 Even if I were complaining that I was retaliated
11 against, I can't just come in and say I engaged in
12 protected activity and was fired. I would need more
13 than that.

14 So you would need that additional amount
15 here, plus you would also have to have some evidence to
16 give rise to an inference that this third party was
17 selected as a victim. So it wouldn't -- you could --
18 you could adapt it.

19 But getting back to what was asked earlier,
20 there's no question the burden of proof is on the
21 plaintiff at all times to establish motive; and as we
22 get particularly far afield from family members, someone
23 closely associated with the plaintiff, it is going to be
24 difficult to -- to establish, to meet that burden.

25 CHIEF JUSTICE ROBERTS: What happens in the

1 -- what happens in the animal shelter hypothetical that
2 your friend proposed? You know, the North American
3 Stainless -- or -- funds the animal shelter of -- that
4 -- where the wife works, and they cut off their funding,
5 as a means presumably of --

6 MR. SCHNAPPER: I don't -- I don't -- I
7 think this Court's decision in Burlington Northern makes
8 it clear that the plaintiff wouldn't have to be an
9 employee. In that case one of the questions was could
10 you retaliate against an FBI agent by not protecting his
11 wife from being murdered? I think that would be a
12 pretty good way to -- to keep people from complaining.

13 But I think the Burlington Northern
14 limitation would -- you know, would have some traction
15 in these cases. The animal shelter seems unlikely.

16 But the burden of proof is there. As the --
17 as the relationship becomes more attenuated, once you
18 get past family members, I think it's going to be
19 difficult, even at summary judgment for these cases to
20 survive. And --

21 CHIEF JUSTICE ROBERTS: Thank you. Thank
22 you, counsel.

23 The case is submitted.

24 (Whereupon at 12:00 p.m., the case in the
25 above-entitled matter was submitted.)

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